ISO/IEC DIS-FDIS 27031:20232024(E)

ISO/IEC JTC 1/SC 27

Secretariat: DIN

Date: <del>2023</del>2024-06-<del>20</del>12

**Secretariat: DIN** 

Cybersecurity — Information and communication technology readiness for business continuity

# iTeh Standards (https://standards.iteh.ai) Document Preview

ISO/IEC FDIS 27031

#### © ISO/IEC 2023 2024

All rights reserved. Unless otherwise specified, or required in the context of its implementation, no part of this publication may be reproduced or utilized otherwise in any form or by any means, electronic or mechanical, including photocopying, or posting on the internet or an intranet, without prior written permission. Permission can be requested from either ISO at the address below or ISO's ISO's member body in the country of the requester.

ISO copyright office Copyright Office

CP 401 • Ch. de Blandonnet 8

CH-1214 Vernier, Geneva

Phone: + 41 22 749 01 11

Fax: +41 22 749 09 47

Email: copyright@iso.org

Email: copyright@iso.org

Website: www.iso.orgwww.iso.org

Published in Switzerland.

Hen Standards

**Document Preview** 

ISO/IEC FDIS 27031

## **Contents**

Forev	word	4
Intro	duction	5
1	Scope	7
2	•	
<u> </u>		
4	Abbreviated terms	
_	Structure of this document	
<del>5.1</del> —	General	<del>9</del>
6	Integration of IRBC into BCM	9
	General	
	Enabling governance	
	Business continuity management objectives	
	Risk management and applicable controls for IRBC	
	Incident management and relationship to IRBC	
<del>6.6</del> —	The organization's BCM strategies and alignment for IRBC	12
7	Business Requirements for IRBC	13
	Risk review	
	General	
	—Monitoring, detection and analysis of threats and events	
	Inputs from business impact analysis (BIA)	
	General	
	Understanding critical ICT services	
	Assessing ICT readiness against business continuity requirements	
	Coverage, interfaces and dependencies	
	General ISO/IEC FDIS 2/031	
7.3.2	ICT dependencies for the scope	)-1ec-Id1S-2 <b>16</b>
7.3.3	Determine any contractual aspects of dependencies	16
Ω	Defining prerequisites for IRBC	16
	Incident based – preparation before incident	
	General	
	ICT Recovery capabilities	
	Establishing an IRBC	
	Setting performance objectives	
	Determing possible outcomes and benefits of IRBC	
8.1.6	HVAC redundancy planning	<u>19</u>
	—Determine the scope of ICT services related to the objectives	
	Determine target ICT RTO and ICT RPO	
9	Determine IRBC strategies	22
	General	
	IRBC Strategy Options	
	General	
	Skills and Knowledge	
9.2.3	Facilities	23
9.2.4	Technology	24
9.2.5	Data	25

# ISO/IEC **DISFDIS** 27031:<del>2023</del>2024(E)

9.2.6	Processes	25
	Suppliers	
10	Determine ICT continuity plan	26
	Prerequisites for the development of plans	
	Determine and set the recovery organization	
10.1.2	Determine time frames for plan development, reporting and testing	27
10.1.3	Resources	28
	Competency of IRBC staff	
<del>10.1.5</del>	Technological solutions	<del> 2</del> 8
10.2	Recovery plan activation	<u> 29</u>
<del>10.2.1</del>	-ICT BCP Activation	<del> 29</del>
	<b>Escalation</b>	
	ICT recovery plans	
<del>10.3.1</del>	-ICT RPO and ICT RTO plans	<del>30</del>
<del>10.3.2</del>	Facilities	<del>30</del>
<del>10.3.3</del>	- Technology	<del>30</del>
	Data	
	Processes	
	-People	
	Temporary work around plans	
<del>10.5</del>	External contacts and procedures	<del> 31</del>
11	Testing, exercise, and auditing	31
	Internal test requirements	
	Performance criteria.	
	Testing dependencies	
	Test and exercise	
	Test and exercise program	
	The scope of exercises	
	Planning an Exercise	
	Alert based and different recovery stages	
	Managing an Exercise	
<del>11.3</del>	Learning from tests	<del> 36</del>
<del>11.4</del>	Auditing the IRBC	<del> 36</del>
11.5	Control of documented information	<del>37</del>
12	Final ICT RPO and RTO	27
	General	
	Top Management responsibilities regarding evaluating the IRBC	
	General	
<del>13.2</del>	Management Responsibilities	<del> 38</del>
Annex	A (Informative) General consideration for risk comparing ICT RTO and ICT RPO to	
	business objectives for ICT recovery	39
<b>A</b>	•	
	B (Informative) Risk reporting for FMEA	
Biblio	g <del>raphy41<u>For</u>(</del>	<u>eword</u>
		v
Introd	luction	17
inci ou		
1	Scope	<u></u> 1
2	Normative references	1
2		
3	Terms and definitions	<u></u> 2

4	Abbreviated terms	<u></u> 3
5	Structure of this document	3
5.1	General	
6	Integration of IRBC into BCM	
6.1	General	
6.2	Enabling governance	
6.3	Business continuity management objectives	
<u>6.4</u>	Risk management and applicable controls for IRBC	
6.5 6.6	Incident management and relationship to IRBC	
0.0	BCM strategies and alignment to IRBC	
7	Business expectations for IRBC	
7.1	Risk review	
7.1.1		
	Monitoring, detection and analysis of threats and events	<u></u> 9
7.2		
7.2.1		
7.2.2	Understanding critical ICT services	<u></u> 9
	Assessing ICT readiness against business continuity requirements	<u></u> 10
7.3	Coverage and interfaces	
	General	
	ICT dependencies for the scope	
7.3.3	Determine any contractual aspects of dependencies	<u></u> 11
8	Defining prerequisites for IRBC	11
8.1	Incident based - preparation before incident	11
8.1.1	General General	11
<u>8.1.2</u>	ICT Recovery capabilities	<u></u> 12
8.1.3	Establishing an IRBC.	<u></u> 13
	Setting objectives	
	Determining possible outcomes and benefits of IRBC	
	Equipment redundancy planning	
	Determining the scope of ICT services related to the objectives	<u></u> 15
8.2	Determining target ICT RTO and RPO	<u></u> 16
9	Determining IRBC strategies	17
9.1	General	
9.2	IRBC strategy options.	
	General	
	Skills and knowledge	
	Facilities	
	Technology	
	Data	
	Processes	
9.2.7	Suppliers	21
10	Determining the ICT continuity plan	
	Determining the ICT continuity plan	
	Prerequisites for the development of plans	
	Determining and setting the recovery organization  Determining time frames for plan development, reporting and testing	
	Resources	
10.1.3	Competency of IRBC staff	24 21
	Technological solutions	
	Recovery plan activation	

## ISO/IEC **DISFDIS** 27031:20232024(E)

10.2.1	ICT BCP Activation	<u></u> 25
10.2.2	Escalation	<u></u> 25
	ICT recovery plans	
10.3.1	RPO and RTO plans for ICT	<u></u> 25
	Facilities	
	Technology	
10.3.4	Data	26
10.3.5	Response and recovery procedures	26
10.3.6	People	26
10.4	Temporary work around plans	<u></u> 27
10.5	External contacts and procedures	27
11	Testing, exercise, and auditing	27
	Performance criteria	
	Testing dependencies	
	Test and exercise	
	Test and exercise program	
	Scope of exercises	
	Planning an exercise	
11.2.5	Alert based and different recovery stages	<u></u> 30
	Managing an exercise	
	Learning from tests	
11.4	Auditing the IRBC	<u></u> 32
11.5	Control of documented information	33
<u>12</u>	Final MBCO.	<u></u> 33
13	Top management responsibilities regarding evaluating the IRBC	<u></u> 34
13.1	General	34
13.2	Management responsibilities	<u></u> 34
<u>Annex</u>	A (informative) Comparing RTO and RPO to business objectives for ICT recovery	<u></u> 35
Annex	B (informative) Risk reporting for FMEA DIS 27031	<u></u> 36
Riblio	andards.iteh.ai/catalog/standards/iso/c30dba04-327f-4ac4-b6fc-d3ac16306214/iso-iec-fd graphy	1s-270
		<u> </u>

#### **Foreword**

ISO (the International Organization for Standardization) and IEC (the International Electrotechnical Commission) form the specialized system for worldwide standardization. National bodies that are members of ISO or IEC participate in the development of International Standards through technical committees established by the respective organization to deal with particular fields of technical activity. ISO and IEC technical committees collaborate in fields of mutual interest. Other international organizations, governmental and non-governmental, in liaison with ISO and IEC, also take part in the work.

The procedures used to develop this document and those intended for its further maintenance are described in the ISO/IEC Directives, Part 1. In particular, the different approval criteria needed for the different types of document should be noted. This document was drafted in accordance with the editorial rules of the ISO/IEC Directives, Part 2 (see <a href="www.iso.org/directiveswww.iso.org/directives">www.iso.org/directives</a> or <a href="www.iso.org/directiveswww.iso.o

ISO and IEC draw attention to the possibility that the implementation of this document may involve the use of (a) patent(s). ISO and IEC take no position concerning the evidence, validity or applicability of any claimed patent rights in respect thereof. As of the date of publication of this document, ISO and IEC had not received notice of (a) patent(s) which may be required to implement this document. However, implementers are cautioned that this may not represent the latest information, which may be obtained from the patent database available at <a href="www.iso.org/patents">www.iso.org/patents</a> and <a href="https://patents.iec.ch.www.iso.org/patents">https://patents.iec.ch.www.iso.org/patents</a> and <a href="https://patents.iec.ch.">https://patents.iec.ch.</a>. ISO and IEC shall not be held responsible for identifying any or all such patent rights.

Any trade name used in this document is information given for the convenience of users and does not constitute an endorsement.

For an explanation of the voluntary nature of standards, the meaning of ISO specific terms and expressions related to conformity assessment, as well as information about ISO's adherence to the World Trade Organization (WTO) principles in the Technical Barriers to Trade (TBT) see <a href="https://www.iso.org/iso/foreword.html">www.iso.org/iso/foreword.html</a>. Www.iso.org/iso/foreword.html. IEC, for see <a href="https://www.iso.org/iso/foreword.html">www.iso.org/iso/foreword.html</a>. See <a href="https://www.iso.org/iso/foreword.html">www.iso.org/iso/foreword.

This document was prepared by Joint Technical Committee ISO/IEC JTC 1, *Information technology*, Subcommittee SC 27, *Information security, cybersecurity and privacy protection*.

This second edition cancels and replaces the first edition (ISO/IEC 27031:2011), which has been technically revised.

The main changes are as follows:

- the structure of the document has been changed;
- the scope has been changed to ensure afor clarification;
- technical content has been added in 6.4, 6.5, 6.6, 9.2 and 10.1.5.

Any feedback or questions on this document should be directed to the user's national standards body. A complete listing of these bodies can be found at <a href="https://www.iso.org/members.html">www.iso.org/members.html</a> and <a href="https://www.iec.ch/national-committees">www.iec.ch/national-committees</a>.

# iTeh Standards (https://standards.iteh.ai) Document Preview

ISO/IEC FDIS 27031

#### Introduction

Over the years, information and communication technology (ICT) has become an integral part of many of the activities within the critical infrastructures in all organizational sectors, whether public, or private. The proliferation of the internet and other electronic networking services, as well as the capabilities of systems and applications, has also resulted in organizations becoming more reliant on reliable, safe and secure ICT infrastructures.

Meanwhile, the need for business continuity management (BCM), including incident preparedness, disaster recovery planning, and emergency response and management, has been recognized and supported with the development and endorsement of specific domains of knowledge, expertise, and standards, including ISO 22313.

<u>Failures of ICT services failures</u>, including those caused by security issues such as systems intrusion and malware infections, impact the continuity of business operations. Thus, managing ICT and related continuity—<u>and</u>, <u>as well as</u> other security aspects, form a key part of business continuity requirements. Furthermore, in the majority of cases, the critical processes and activities that require business continuity are usually dependent upon ICT. This dependence means that disruptions to ICT can constitute strategic risks to the reputation of the organization and its ability to operate.

The advent and increasing dominance of Internet-based ICT services (cloud ICT services) has caused the nature of preparedness to change from relying on internal processes to a reliance on the quality and robustness of services from other organizations and the associated business relationships with such organizations.

ICT readiness is an essential component for many organizations in the implementation of business continuity management and information security management. As part of the implementation and operation of an information security management system (ISMS) specified in ISO/IEC 27001 and a business continuity management system (BCMS), specified in ISO/IEC 22301, it is critical to develop and implement an ICT readiness plan for the ICT services to help ensure business continuity.

As a result, effective BCM is frequently dependent upon effective ICT readiness to ensure that the organization's objectives can continue to be met during disruptions. This is particularly important as the consequences of disruptions to ICT often have the added complication of being invisible and/or difficult to detect.

For an organization to achieve <u>ICT readiness for business continuity</u> (IRBC<sub>7</sub>), it should put in place a systematic process to prevent, predict and manage ICT <u>disruptiondisruptions</u> and incidents which have the potential to disrupt ICT services. This can be achieved by coordinating IRBC with the <u>ISMSinformation</u> <u>security</u> and BCM processes. In this way, IRBC supports BCM by ensuring that the ICT services can be recovered to pre-determined levels within timescales required and agreed by the organization.

If an organization is using ISO/IEC 27001 to establish an ISMS, and/or using relevant information security and business continuity standards such as ISO 22301 to establish a BCMS, the establishment of IRBC should preferably take into consideration existing or intended processes linked to these standards. This linkage can support the establishment of IRBC and also avoid any dual processes for the organization.

This document describes the concepts and principles of information and communication technology (ICT) readiness for business continuity (IRBC) and provides a framework of methods and processes to identify and specify aspects for improving an organization's ICT readiness to ensure business continuity.

This document complements the information security controls relating to business continuity in ISO/IEC 27002. It also supports the information security risk management process specified in ISO/IEC 27005 [as part of an Information Security Management System (ISMS) according to ISO/IEC 27001].

Furthermore, the approach to ICT readiness for business continuity supports an organization having a business continuity management system (BCMS) according to ISO 22301.

Based upon ICT readiness objectives, this document also extends the practices of information security incident management into ICT readiness planning, training and operation.

# iTeh Standards (https://standards.iteh.ai) Document Preview

ISO/IEC FDIS 27031

# Cybersecurity - Information and communication technology readiness for business continuity

#### 1 Scope

This document describes the concepts and principles of information and communication technology (ICT) readiness for business continuity (IRBC). It provides a framework of methods and processes to identify and specify aspects for improving an organization's ICT readiness to ensure business continuity.

This document serves the following business continuity objectives for ICT:

- Minimum Business Continuity Objective minimum business continuity objective (MBCO),
- Recovery Point Objective recovery point objective (RPO),
- Recovery Time Objective recovery time objective (RTO) as part of the ICT Business Continuity
   Planningbusiness continuity planning.

## Document Preview

This document is applicable to all types and sizes of organizations.

This document describes how ICT <u>departments</u> plan and prepare to contribute to the resilience objectives <u>desired byof</u> the organization. 04-327f-4ac4-b6fc-d3ac16306214/iso-icc-fdis-27031

#### 2 Normative references

The following documents are referred to in the text in such a way that some or all of their content constitutes requirements of this document. For dated references, only the edition cited applies. For undated references, the latest edition of the referenced document (including any amendments) applies.

ISO/IEC 27000<del>:2018</del>, Information technology — Security techniques — Information security management systems — Overview and vocabulary

-ISO/IEC 27002<del>:2022</del>, Information security, cybersecurity and privacy protection — Information security controls

ISO/IEC 27005:<del>2022</del>, Information <u>technology</u> — <u>Security techniques</u> — <u>Information</u> <u>security risk</u> <u>management</u>, <u>cybersecurity and privacy protection</u> — <u>Guidance on managing information security risks</u>

ISO/IEC 27035-<u>1</u>:2023, Information technology — Information security incident management — Part 1: Principles of incident management and process

ISO\_22300, Security and resilience — Vocabulary

#### ISO/IEC **DISFDIS** 27031:20232024(E)

ISO 22301:<del>2019</del>, Security and resilience — Business continuity management systems — Requirements

ISO Guide 73, Risk management — Vocabulary

#### 3 Terms and definitions

For the purposes of this document, the terms and definitions given in ISO/IEC 27000, ISO/IEC 27002, ISO/IEC 27005, ISO/IEC 27035-1, ISO 22300, ISO 22301, ISO Guide 73 and the following apply.

ISO and IEC maintain terminology databases for use in standardization at the following addresses:

- ISO Online browsing platform: available at https://www.iso.org/obphttps://www.iso.org/obp
- IEC Electropedia: available at <a href="https://www.electropedia.org/">https://www.electropedia.org/</a>

#### 3.1

#### failure mode

manner by which a failure is observed

Note 1 to entry: This generally describes the way failure occurs and its impact on the operation of the system.

#### 3.2

#### information and communication technology disaster recovery

ability of the information and communication technology elements of an organization to support its critical processes and activities to an acceptable level within a predetermined period of time following a disruption

#### 3.3

#### information and communication technology -readiness

state of an information and communication technology (ICT) function in which it has the knowledge, skills, processes, architecture, infrastructure and the related technologies in preparation for a potential event that would lead to either an intolerable disruption of ICT or an intolerable data loss

Note 1 to entry: This doesn't does not mean that the ICT function is all knowing and able to do everything, but rather it is fit for purpose and in readiness for the preparation, the response and the recovery at hand, if such a contingency occurs.

#### 3.4

### minimum business continuity objective

#### **MBCO**

minimum level of services and/or products that is acceptable to the organization to achieve its business objectives during a disruption

#### 3.5

## recovery point objective

#### RPO

point to which information used by an activity is restored to enable the activity to operate on resumption

Note 1 to entry: Can also be referred to as "maximum data loss".

[SOURCE: ISO 22300:2021, 3.1.202]

#### 3.6

# recovery time objective RTO